

August 4, 2023 Benesse Holdings, Inc.

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Forward-Looking Statements



This presentation contains forward-looking statements concerning the future plans, strategies, beliefs and performance of Benesse Holdings, Inc. and its subsidiaries. These forward-looking statements are not historical facts. They are expectations, estimates, forecasts and projections based on information currently available to the Company and are subject to a number of risks, uncertainties and assumptions. As such, actual results may differ materially from those projected.

Results by Segment (YoY)



Three months ended June 30 (Millions of Yen)

	FY2022	FY2023	Change	%
Education Business in Japan	51,630	50,402	(1,228)	(2.4)
Kids & Family	16,377	15,120	(1,257)	(7.7)
Nursing Care and Childcare	32,128	34,167	+2,038	+6.3
Others	485	762	+277	+57.2
Total Net Sales	100,622	100,452	(169)	(0.2)
Education Business in Japan	789	47	(742)	(94.0)
Kids & Family	123	94	(29)	(23.7)
Nursing Care and Childcare	308	1,478	+1,169	+378.4
Others/Reconciliations	(1,184)	(767)	+417	_
Total Operating Income	37	852	+815	_
Ordinary Income	(1,306)	(642)	+663	_
Net Income	(2,323)	(1,615)	+708	_

Results: Analysis of Net Sales/Operating Income (YoY)



(Billions of Yen)

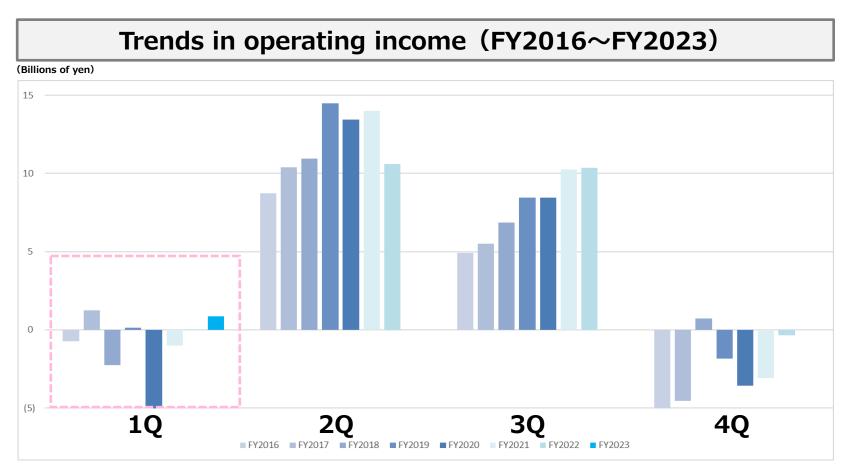
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	Education	Shinkenzemi	Decrease in cumulative enrollment / positive impact of the price revision, etc.	(1.8)
		School & Teacher	Positive impact of the price revision for Shinken Simulated Exams, increase in orders for elementary	+0.3
		Support	and junior high school business, etc.	1 010
	Business in	Prep Schools &	Decrease in No. of students in Tokyo Individualized Education Institute/increase in No. of students in	(0.0)
	Japan	Classrooms	Tetsuryokukai, consolidates Kyoto Rakusei prep school, etc.	(0.0)
		University & Working	Turanes in andres in Udamo bosiness ata	
		Adult, Other	Increase in orders in Udemy business, etc.	+0.3
Net		Kodomo Challenge	Toward a decrease in a consulative annual month (so citive insurant of the union we dein a sta	(0.5)
			Japan : decrease in cumulative enrollment/positive impact of the price revision, etc.	
Sales			Overseas : decrease in cumulative enrollment, etc.	(0.4)
ς Ki	(ids & Family		overseas: decrease in cumulative emoliment, etc.	(0.4)
	,		Forex rate impact	+0.2
				(0.4)
		Lifestyle	Tamahiyo business, etc.	(0.4)
N.	Nursing Care and Childcare Others		Positive impact of the price revision in the nursing home care service business / increase in nursing	120
IN			home residents, etc.	+2.0
O			Naoshima business,etc.	+0.2
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	Education Business in James		Shinkenzemi : Lower sales, investment in products/ decrease in marketing costs, etc.	(0.7)
	Education Busine	ess in Japan	Lower sales in the Prep Schools and Classroom business/ Higher sales in the University & Working Adult business, School & Teacher Support business, etc.	+0.0
Opera		Kodomo	Japan : decrease in marketing costs/ lower sales, etc.	+0.4
ting Tr	Kids & Family	Challenge	Overseas : Lower sales, etc.	(0.4)
		Lifestyle	Lower sales, etc.	(0.0)
Nursing Care and Childcare		d Childcare	Higher sales, etc.	+1.1
Others/Reconcilliations		liations	Higher sales, etc.	+0.4

Seasonal factors for operating income



- Structurally, 1Q profits tend to be low due to increased production costs for educational materials and other factors, while profits accumulate from 2Q onward.
 - *Operating loss expanded in 1Q results for FY2020 due to COVID-19



FY2023 Full-year Forecast



Forecast announced on May 12, 2023 has not been changed.

(Millions of Yen)

	FY2022	FY2023 (Forecast)	Change	%
Net Sales	411,876	423,000	+11,124	+2.7
Operating Income	20,620	21,500	+880	+4.3
Operating Income ratio (%)	5.0	5.1	+0.1	_
Ordinary Income	15,896	16,000	+104	+0.7
Net Income	11,353	11,500	+147	+1.3
Exchange Rate (CNY/JPY)	19.99	19.80	(0.19)	_

Breakdown of Net Sales



Three months ended June 30

(Millions of Yen)

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	FY2022	FY2023	Change	%	Ratio(%)
Senior High School	2,846	2,495	(350)	(12.3)	5.0
Junior High School	6,788	6,179	(608)	(9.0)	12.3
Elementary School	15,650	14,742	(908)	(5.8)	29.2
School & Teacher Support	11,429	11,739	+309	+2.7	23.3
Prep Schools & Classrooms	9,384	9,344	(40)	(0.4)	18.5
University & Working Adult	5,284	5,591	+307	+5.8	11.1
Other	247	309	+61	+25.0	0.6
Total	51,630	50,402	(1,228)	(2.4)	100.0

Kids & Family Breakdown of Net Sales



Three months ended June 30	(Millions of Yen
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	FY2022	FY2023	Change	%	Ratio(%)
Kodomo Challenge in Japan (Preschool)	4,815	4,549	(266)	(5.5)	30.1
Overseas Kodomo Challenge (Preschool)	6,806	6,386	(419)	(6.2)	42.2
Other*	4,755	4,184	(570)	(12.0)	27.7
Total	16,377	15,120	(1,257)	(7.7)	100.0

^{* &}quot;Other" includes Kodomo Challenge peripheral businesses such as concert business and Lifestyle-related businesses such as Tamahiyo business, etc.

Cumulative Enrollment for Shinkenzemi and Kodomo Challenge



[Cumulative Enrollment for Shinkenzemi]

	Three months ended June 30				(Thousands)
		FY2022	FY2023	Change	%
	Senior High School	301	271	(30)	(10.2)
	Junior High School	993	901	(92)	(9.3)
	Elementary School	3,720	3,378	(341)	(9.2)
	Total	5,016	4,551	(465)	(9.3)
[C	cumulative Enrollment for Kodomo Challe	enge (Preso	chool)]	(7	Thousands)
		FY2022	FY2023	Change	%
	Kodomo Challenge in Japan (Preschool)	2,057	1,713	(343)	(16.7)
	Overseas Kodomo Challenge (Preschool)	3,158	2,611	(546)	(17.3)
	Total	5,216	4,325	(890)	(17.1)

[•]Note¹: Cumulative enrollment represents the cumulative total No. of people who receive materials monthly (from April to June).

[•]Note²: Overseas Kodomo Challenge represents total No. of cumulative enrollment in China and Taiwan.

Cumulative enrollment for China represents the cumulative total No. of people who receive materials monthly (from January to March), due to the differences of those closing dates ended December 31st.

and Childcare Number of Nursing Homes and Elderly Houses



	June 2022	Mar. 2023	June 2023
Aria	27	28	28
Clara	38	38	38
Granny & Granda	157	160	160
Madoka	57	57	57
Bon Sejour	50	52	52
Cocochi	15	15	15
Li-Re	2	2	2
Total	346	352	352