

February 7, 2022 Benesse Holdings, Inc.

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This presentation contains forward-looking statements concerning the future plans, strategies, beliefs and performance of Benesse Holdings, Inc. and its subsidiaries. These forward-looking statements are not historical facts. They are expectations, estimates, forecasts and projections based on information currently available to the Company and are subject to a number of risks, uncertainties and assumptions. As such, actual results may differ materially from those projected.

Results by Segment (YoY)



Nine months ended December 31 (Millions of Yen) **FY2020** Change % **FY2021** 151,118 158,638 7,519 5.0 **Education Business in Japan** (397) **Kids & Family** 53,701 53,304 (0.7) 92,261 95,602 3,341 3.6 **Nursing Care and Childcare** 20,074 **Berlitz** 19,683 390 2.0 821 859 37 4.6 **Others** 317,585 10,893 3.4 **Total Net Sales** 328,478 14,118 19,352 5,234 37.1 **Education Business in Japan** 4,042 4,124 (82) (2.0)**Kids & Family** 6,943 6,531 (412) (5.9) **Nursing Care and Childcare** (5,673) (2,792)**Berlitz** 2,881 (2,850) (3,890) (1,039)**Others/Reconciliations** 16,662 6,581 39.5 **Total Operating Income** 23,243 13,434 19,577 6,142 45.7 **Ordinary Income** 7,027 10,710 3,683 52.4 **Net Income**

Analysis of Net Sales/Operating Income (YoY)



Figures prior to application of Accounting Standard for Revenue Recognition

			(Billio	ons of Yen)	
		Shinkenzemi	Impact of accounting standard change for revenue recognition.	(0.3)	(0.2)
		Shinkenzerhi	Decrease in cumulative enrollment / optional course and impact of the price revision, etc.	(0.2)	(0.2)
	Education Business in	School & Teacher	Increased in orders for elementary and junior high school business / recovery from the impact of COVID- 19, etc.	1.7	1.7
	Japan	Support	Impact of accounting standard change for revenue recognition.	0.4	
		Cram schools / Classroom, other	Increase in No. of students due to recovery from the impact of COVID-19, etc.	5.9	5.9
Net	Kids & Family	Kodomo	Japan : impact of the price revision and recovery of concert business / decrease in cumulative enrollment, etc.	0.8	0.8
Sales		Challenge	Overseas : decrease in cumulative enrollment in China, etc.	(0.6)	(0.6)
8			Forex rate impact.	1.9	1.9
		Lifestyle	Impact of accounting standard change for revenue recognition.	(1.7)	(0.7)
		Lifestyle	Tamahiyo business, etc.	(0.7)	(0.7)
	Nursing Care and Childcare		Consolidates Heart Medical Care Co., Ltd. $\stackrel{\star}{\prime}$ increase in nursing home residents, etc.	2.5	2.5
			Impact of accounting standard change for revenue recognition.	0.8	2.5
	Berlitz		Language education business : increase in No. of lessons due to recovery from the impact of COVID-19, etc. Overseas study support business : decrease in No. of students due to COVID-19.	(0.4)	(0.4)
			Forex rate impact.	0.7	0.7

	Education Business in Japan		Shinkenzemi : impact of accounting standard change for revenue recognition.	(0.1)	(0.3)
Ope			Higher costs by the product revision / due to higher sales, etc.	(0.3)	(0.0)
			Due to higher sales in the School & Teacher Support business; Cram schools and Classroom business / impact of accounting standard change for revenue recognition (+0.3), etc.	5.6	5.3
		Kodomo	Japan : due to higher sales / decrease in costs, etc.	0.6	0.6
rating	Kids & Family	Challenge	Overseas : expenses that were partially exempted in FY2020 due to COVID-19 were recorded in FY2021 / forex rate impact (+0.2).	(0.3)	(0.3)
Inco		Lifestyle	Due to lower sales, etc.	(0.3)	(0.3)
ome	Nursing Care and Childcare		Impact of accounting standard change for revenue recognition.	0.8	
			Due to higher sales / due to higher labor costs as increase in the No. of nursing homes / increase in marketing costs and repairs expense, etc.	(1.2)	(1.2)
	Berlitz		Due to lower sales / lower cost, etc.	2.8	2.8
	others/Reconciliations		IT investment and corporate cost, etc.	(1.0)	(1.0)

* Proto Medical Care Co., Ltd. changed its trade name to Heart Medical Care Co., Ltd. as of December 1, 2021.

FY2021 Forecast



Forecast announced on May 11, 2021 has not been changed.

(Millions of Yen)

	FY2020	FY2021 (Forecast)	Change	%
Net Sales	427,531	441,000	13,469	3.2
Operating Income	13,089	17,500	4,411	33.7
Operating Income ratio(%)	3.1	4.0	0.9	
Ordinary Income	9,260	12,000	2,740	29.6
Net Income	3,122	5,000	1,878	60.1
Exchange Rate(USD/JPY)	106.67	108.00	1.33	_



Nine months ended December 31 (Millions					
	FY2020	FY2021	Change	%	Ratio(%)
Senior High School	9,896	8,769	(1,126)	(11.4)	5.5
Junior High School	22,543	21,991	(551)	(2.4)	13.9
Elementary School	47,293	48,381	1,088	2.3	30.5
School & Teacher Support	39,166	41,305	2,139	5.5	26.0
Cram schools / Classroom, Other	32,217	38,188	5,970	18.5	24.1
Total	151,118	158,638	7,519	5.0	100.0



Nine months ended December 31 (Millions of Yen)					
	FY2020	FY2021	Change	%	Ratio(%)
Kodomo Challenge in Japan (Preschool)	14,768	15,340	572	3.9	28.8
Overseas Kodomo Challenge (Preschool)	19,929	21,370	1,441	7.2	40.1
Other [*]	19,003	16,592	(2,410)	(12.7)	31.1
Total	53,701	53,304	(397)	(0.7)	100.0

* "Other" includes concert business belonging to the Kodomo Challenge business and Tamahiyo business belinging to the Lifestyle business, etc.

Kids & Family



[Cumulative Enrollment for Shinkenzemi]

Nine months ended December 31			(*	Thousands)
	FY2020	FY2021	Change	%
Senior High School	1,089	945	(143)	(13.2)
Junior High School	3,371	3,177	(193)	(5.7)
Elementary School	11,385	11,383	(2)	(0.0)
Total	15,846	15,506	(339)	(2.1)

[Cumulative Enrollment for Kodomo Challenge (Preschool)]

	FY2020	FY2021	Change	%	
Kodomo Challenge in Japan (Preschool)	7,344	6,948	(396)	(5.4)	
Overseas Kodomo Challenge (Preschool)	10,779	10,669	(109)	(1.0)	
Total	18,123	17,617	(506)	(2.8)	

•Note¹: Cumulative enrollment represents the cumulative total No. of people who receive materials monthly (from April to December).

•Note²: Cumulative Enrollment for Overseas Kodomo Challenge is the total No. of cumulative enrollment for Kodomo Challenge in China, Taiwan and Indonesia.

Cumulative enrollment for China and Indonesia represents the cumulative total No. of people who receive materials monthly (from January to September), due to the differences of those closing dates ended December 31st.



	Dec. 2020	Mar. 2021	Sep. 2021	Dec. 2021
Aria	24	25	27	27
Clara	39	39	39	39
Granny & Granda	150	152	153	153
Madoka	57	57	57	57
Bon Sejour	49	49	49	49
Cocochi	15	15	15	15
Li-Re	2	2	2	2
Total	336	339	342	342



Nine months ended Se	(Thousands of Lessons)		
	FY2020	FY2021	%
Americas	722	889	23.0
Europe	1,080	1,147	6.2
Asia	809	735	(9.2)
Total	2,612	2,771	6.1

Years ended December 31

(Thousands of Lessons)

	FY2020	FY2021 (Preliminary figures)	%
Americas	996	1,162	16.7
Europe	1,475	1,531	3.8
Asia	1,086	976	(10.1)
Total	3,558	3,671	3.2