

May 12, 2023 Benesse Holdings, Inc.

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Forward-Looking Statements



This presentation contains forward-looking statements concerning the future plans, strategies, beliefs and performance of Benesse Holdings, Inc. and its subsidiaries. These forward-looking statements are not historical facts. They are expectations, estimates, forecasts and projections based on information currently available to the Company and are subject to a number of risks, uncertainties and assumptions. As such, actual results may differ materially from those projected.

Results by Segment (YoY)



(Millions of Yen)

	FY2021	FY2022	Change	%
Education Business in Japan	212,128	209,056	(3,072)	(1.4)
Kids & Family	71,238	67,858	(3,379)	(4.7)
Nursing Care and Childcare	127,397	132,687	+5,290	+4.2
Berlitz	20,074	_	(20,074)	_
Others	1,105	2,274	+1,169	+105.8
Total Net Sales	431,943	411,876	(20,067)	(4.6)
Education Business in Japan	19,085	19,163	+77	+0.4
Kids & Family	1,718	70	(1,648)	(95.9)
Nursing Care and Childcare	8,013	6,651	(1,361)	(17.0)
Berlitz	(2,799)	_	+2,799	_
Others/Reconciliations	(5,851)	(5,264)	+586	_
Total Operating Income	20,167	20,620	+452	+2.2
Ordinary Income	15,404	15,896	+491	+3.2
Net Income	1,064	11,353	+10,288	+966.8

Note: Berlitz Corporation was excluded from the reporting segments from the current fiscal year as a result of the share transfer of the company on February 14,2022.

Results: Analysis of Net Sales/Operating Income (YoY)



	1	(Billio	ns of Yen)	
	Shinkenzemi	Decrease in cumulative enrollment/ positive impact of the price revision, etc.	(8.3)	
	School & Teacher Support	Decrease in number of students taking Shinken Simulated Exams.	(0.3)	
Business in Japan Prep Schools & Classrooms		Increase in orders for elementary and junior high school business, etc.	(0.5)	
	Prep Schools &	Decrease in number of students in Tokyo Individualized Educational Institute.	(0.3)	
	Increase in number of students in Tetsuryokukai, etc.	(0.5)		
University & Working Adult, Other		Increase in orders in support for study abroad, Udemy business, and developmental education, etc.	+5.9	
		Japan : decrease in cumulative enrollment / positive impact of the price revision and recovery of concert business, etc.	(1.2)	
Kids & Family	Kodomo Challenge	Overseas : decrease in cumulative enrollment due to COVID-19 lockdown in China, etc.	(5.4)	
Kius & Fairilly		Forex rate impact	+4.1	
	Lifestyle	Tamahiyo business, etc.	(0.8)	
Nursing Care	and Childcare	Increase in new nursing homes, etc.	+5.2	
Berlitz		No sales contribution from Berlitz as a result of the share transfer	(20.0)	
Others		Naoshima business, etc.		

Education Business in Japan Kodomo Challenge Lifestyle		Shinkenzemi: lower sales, review of segment burden of selling expenses. Decrease in marketing costs, elimination of impact of the product revision cost recorded in the previous year, etc.	(1.4)		
		Higher sales in University & Working Adult, decrease in cost in Prep Schools & Classrooms, etc. Lower sales in School & Teacher Support, etc.	+1.5		
		apan: decrease in costs, lower sales, review of segment burden of selling expenses, etc.			
		Overseas : lower sales, etc.	(1.9)		
		Lower sales, etc.	(0.3)		
Nursing Care and Childcare		Prolonged COVID-19 negative impact, increase in utilities expenses and marketing costs to strengthen sales promotion, etc.	(1.3)		
Berlitz		Elimination of operating loss as a result of the share transfer			
Others/Recor	nciliations	Higher sales in Naoshima, etc.	+0.5		

FY2023 Full-year Forecast



	FY2022	FY2023 (Forecast)	Change	%
Net Sales	411,876	423,000	+11,124	+2.7
Operating Income	20,620	21,500	+880	+4.3
Operating Income ratio (%)	5.0	5.1	+0.1	_
Ordinary Income	15,896	16,000	+104	+0.7
Net Income	11,353	11,500	+147	+1.3
Exchange Rate (CNY/JPY)	19.99	19.80	(0.19)	_

FY2023 Forecast by Segment



	FY2022	FY2023 (Forecast)	Change	%
Education Business in Japan	209,056	211,000	+1,944	+0.9
Kids & Family	67,858	67,700	(158)	(0.2)
Nursing Care and Childcare	132,687	141,500	+8,813	+6.6
Others	2,274	2,800	+526	+23.1
Total Net Sales	411,876	423,000	+11,124	+2.7
Education Business in Japan	19,163	19,500	+337	+1.8
Kids & Family	70	100	+30	+42.9
Nursing Care and Childcare	6,651	9,500	+2,849	+42.8
Others/Reconciliations	(5,264)	(7,600)	(2,336)	_
Total Operating Income	20,620	21,500	+880	+4.3

Forecast: Analysis of Net Sales/Operating Income (YoY)



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	Education Business in Japan Shinkenzemi School & Teacher Support Prep Schools & Classrooms		Decrease in cumulative enrollment/ positive impact of the price revision, etc.	(3.9)	
			Positive impact of the price revision for Shinken Simulated Exams, etc.	+2.8	
			Positive impact of the price revision for each prep school.	+1.4	
		Classrooms	Consolidates Rakusei Prep School, etc.	12.4	
Net S		University & Working Adult, Other	Udemy business, move into new market, etc.	+1.7	
Sales		Kodomo	Japan : decrease in cumulative enrollment / positive impact of the price revision, etc.	(0.7)	
	Kids & Family Challenge		mily Challenge Overseas: decrease in cumulative enrollment, positive impact of optional courses and the price revision, etc.		
	Lifestyle		Tamahiyo business, etc.	+1.0	
	Nursing Care and Childcare		Increase in new nursing homes, improved occupancy rate, positive impact of the price revision, etc.	+8.8	
	Others		Naoshima business, etc.		
			Shinkenzemi : decrease in marketing costs/ forex rate impact and material price hike, invest in product enhancement, lower sales,etc.	+0.7	
	Education Business i	n Japan	Higher sales in University & Working Adult, etc.		
Ope		Invest in product base for School & Teacher Support, invest in new business development for Prep Scho & Classrooms, etc.		(0.4)	
ratin		Kodomo	Japan : decrease in costs, lower sales, etc.	+0.1	
g Inco	Kids & Family	Challenge	Overseas : lower sales, etc.	(0.5)	
ome		Lifestyle	Higer sales, etc.	+0.5	
	Nursing Care and Ch	ildcare	Higher sales in nursing-care facility business, etc.		
	Others/Reconciliations		hers/Reconciliations Strategic investment, etc.		

Breakdown of Net Sales



(Millions of Yen)

	FY2021	FY2022	Change	%	Ratio(%)
Senior High School	11,182	9,496	(1,685)	(15.1)	4.5
Junior High School	28,011	24,557	(3,454)	(12.3)	11.7
Elementary School	63,283	60,103	(3,180)	(5.0)	28.7
School & Teacher Support	48,778	48,407	(370)	(8.0)	23.2
Prep Schools & Classrooms	44,326	43,964	(362)	(8.0)	21.0
University & Working Adult	14,288	20,017	+5,729	+40.1	9.6
Other	2,257	2,509	+252	+11.2	1.2
Total	212,128	209,056	(3,072)	(1.4)	100.0

Note: We revised the method of aggregation for School & Teacher Support and Other, which are included in Education Business in Japan and mentioned figures for Prep Schools & Classrooms and University & Working Adult separately from the current fiscal year. Along with these changes, figures for corresponding period of the previous fiscal year are based on new criteria.

Breakdown of Net Sales



	FY2021	FY2022	Change	%	Ratio(%)
Kodomo Challenge in Japan (Preschool)	20,462	19,658	(803)	(3.9)	29.0
Overseas Kodomo Challenge (Preschool)	28,346	27,237	(1,109)	(3.9)	40.1
Other*	22,429	20,961	(1,467)	(6.5)	30.9
Total	71,238	67,858	(3,379)	(4.7)	100.0

^{* &}quot;Other" includes Kodomo Challenge peripheral businesses such as concert business and Lifestyle-related businesses such as Tamahiyo business, etc.

Kids & Family

Cumulative Enrollment for Shinkenzemi and Kodomo Challenge



[Cumulative Enrollment for Shinkenzemi]

(Thousands)

	FY2021	FY2022	Change	%
Senior High School	1,187	993	(194)	(16.4)
Junior High School	4,023	3,453	(569)	(14.2)
Elementary School	14,901	13,868	(1,033)	(6.9)
Total	20,112	18,315	(1,797)	(8.9)

Cumulative Enrollment for Kodomo Challenge (Preschool)

(Thousands)

	FY2021	FY2022	Change	%
Kodomo Challenge in Japan (Preschool)	9,283	8,273	(1,010)	(10.9)
Overseas Kodomo Challenge (Preschool)	13,948	11,556	(2,392)	(17.1)
Total	23,232	19,839	(3,392)	(14.6)

[•]Note¹: Cumulative enrollment represents the cumulative total No. of people who receive materials monthly (from April to March).

[•]Note²:Cumulative Enrollment for Overseas Kodomo Challenge is the total No. of cumulative enrollment for Kodomo Challenge in China and Taiwan. Cumulative enrollment for China represents the cumulative total No. of people who receive materials monthly (from January to December), due to the differences of those closing dates ended December 31st.

Enrollment for Shinkenzemi and Kodomo Challenge as of April (Japan)



Kids & Family

As of April			(Th	ousands)
	2022	2023	Change	%
Senior High School	110	100	(10)	(8.9)
Junior High School	350	320	(30)	(8.6)
Elementary School	1,280	1,180	(100)	(8.0)
Kodomo Challenge (Preschool)	750	610	(140)	(19.0)
Total (Japan)	2,490	2,200	(290)	(11.5)



As of April (Thousands)

	2022	2023	Change	%
China	950	790	(160)	(16.5)
Taiwan	100	90	(10)	(5.7)
Total (Overseas)	1,050	880	(170)	(15.5)

Number of Nursing Homes and Elderly Houses



	Mar. 2022	Sep. 2022	Mar. 2023
Aria	27	27	28
Clara	39	38	38
Granny & Granda	154	159	160
Madoka	57	57	57
Bon Sejour	49	50	52
Cocochi	15	15	15
Li-Re	2	2	2
Total	343	348	352
Occupancy Rate of Existing Facilities (%)	90	90	90

CAPEX/Depreciation and Amortization



		FY2021	FY2022	Change
CAPEX		23,562	24,405	+842
(Breakdown)	Lease Assets	5,841	11,564	+5,722
	Goodwill	3,253	126	(3,127)
	Others	14,467	12,715	(1,752)
Depreciation and	d Amortization	18,850	19,245	+394

 $[\]cdot \ \text{Note} \ ^{\text{\tiny{1}}}\text{: ``CAPEX''} \ \text{shows the ''increase in tangible fixed assets and intangible fixed assets''}.$

[•] Note²: "Depreciation and amortization" shows the total amount of "depreciation and amortization" and "amortization of goodwill".

Shareholder Return



[Dividend per Share/Dividend Payout Ratio]

	FY2020	FY2021	FY2022	FY2023 (Forecast)
Dividend per share(yen)	50	50	60	60
Dividend payout ration(%)	154.3	452.9	51.0	50.3