

August 5, 2022 Benesse Holdings, Inc.

Note : This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.



This presentation contains forward-looking statements concerning the future plans, strategies, beliefs and performance of Benesse Holdings, Inc. and its subsidiaries. These forward-looking statements are not historical facts. They are expectations, estimates, forecasts and projections based on information currently available to the Company and are subject to a number of risks, uncertainties and assumptions. As such, actual results may differ materially from those projected.

Results by Segment (YoY)



| Three months ended June 30 | | | (M | illions of Yen) |
|------------------------------------|---------|---------|---------|-----------------|
| | FY2021 | FY2022 | Change | % |
| Education Business in Japan | 50,487 | 51,630 | +1,143 | +2.3 |
| Kids & Family | 17,153 | 16,377 | (776) | (4.5) |
| Nursing Care and Childcare | 31,263 | 32,128 | +865 | +2.8 |
| Berlitz | 6,341 | 0 | (6,341) | (100.0) |
| Others | 215 | 485 | +269 | +125.1 |
| Total Net Sales | 105,461 | 100,622 | (4,839) | (4.6) |
| Education Business in Japan | (1,306) | 789 | +2,095 | _ |
| Kids & Family | 695 | 123 | (572) | (82.3) |
| Nursing Care and Childcare | 1,710 | 308 | (1,401) | (81.9) |
| Berlitz | (1,273) | 0 | +1,273 | — |
| Others/Reconciliations | (847) | (1,184) | (336) | — |
| Total Operating Income | (1,021) | 37 | +1,058 | _ |
| Ordinary Income | (2,658) | (1,306) | +1,352 | |
| Net Income | (3,032) | (2,323) | +708 | _ |

Note: Berlitz Corporation was excluded from the scope of consolidation from the fourth quarter of the previous fiscal year as a result of the share transfer of the company.

Results : Analysis of Net Sales/Operating Income (YoY)



| | | | (Billion | ns of Yen) |
|---------|--------------------------|--|--|------------|
| | | Shinkenzemi | Decrease in cumulative enrollment / positive impact of the price revision, etc. | (1.9) |
| | Education Business in | School & Teacher | Advanced recording of sales for Shinken Simulated Exams | +1.4 |
| | | Support | Increase in orders for elementary and junior high school business etc. | |
| | Japan | Prep Schools & Classrooms | Increase in No. of students in Tetsuryokukai, etc. | +0.1 |
| Net | | University & Working Adult, Other | Increase in orders in support for study abroad, developmental education, and Udemy business, etc. | +1.5 |
| t Sales | | Kodomo Challenge Overseas : decrease in cumulative enrollment, etc. | Japan : decrease in cumulative enrollment / positive impact of the price revision and recovery of concert business, etc. | (0.2) |
| es | Kids & Family | | Overseas : decrease in cumulative enrollment, etc. | (1.2) |
| | Rius & Failing | | Forex rate impact | +0.8 |
| | | Lifestyle | Tamahiyo business, etc. | (0.1) |
| | Nursing Care an | d Childcare | Consolidate Heart Medical Care Co., Ltd. / decline in the elderly homes occupancy rates, etc. | +0.8 |
| | Berlitz | | No sales contribution from Berlitz as a result of the share transfer | (6.3) |

| | Education Business in Japan | | Shinkenzemi : Elimination of impact of the product revision cost recorded in the privious year/ decrease in marketing costs / lower sales, etc. | +0.4 |
|--------|-----------------------------|-----------|---|-------|
| 0 | o | | Higher sales in the School & Teacher Support, Prep Schools and Classrooms, University & Working Adult, etc. | +1.6 |
| pera. | | Kodomo | Japan : decrease in costs / lower sales | +0.0 |
| ting I | Kids & Family | Challenge | Overseas : Lower sales, etc. | (0.5) |
| ncom | | Lifestyle | Lower sales, etc. | (0.0) |
| Ō | Nursing Care and Childcare | | Increase in marketing costs to strengthen sales promotion, utilities expenses / Lower sales in Nursing Care business, etc. | (1.4) |
| | Berlitz | | Elimination of operating loss as a result of the share transfer | +1.2 |

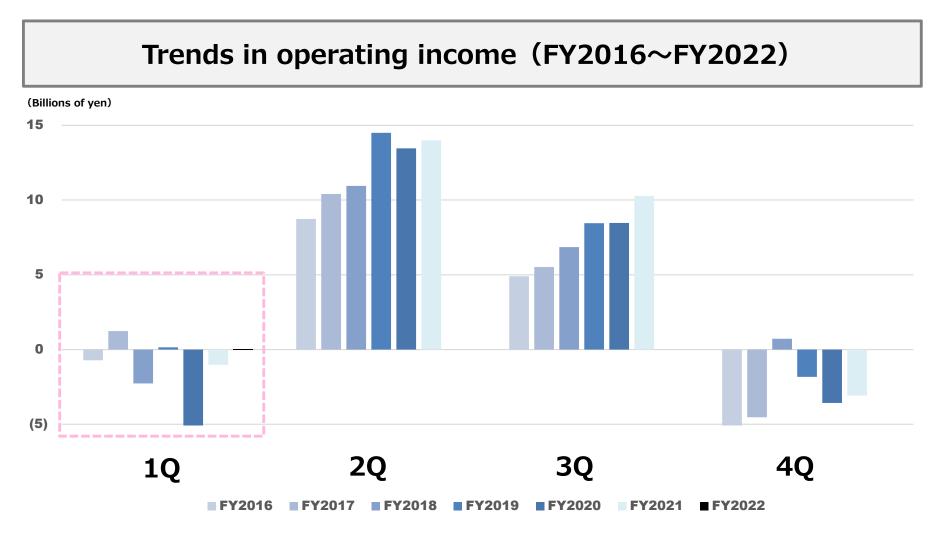
Note: We revised the method of aggregation for School & Teacher Support and Other, which are included in Education Business in Japan and mentioned figures for Prep Schools & Classrooms and University & Working Adult separately from the first quarter of the current fiscal year. Along with this change, figures for corresponding period of the previous fiscal year are based on those changes. 3

Seasonal factors for operating income



• Structurally, 1Q profits tend to be low due to increased production costs for educational materials and other factors, while profits accumulate from 2Q onward.

%Operating loss expanded in 1Q results for FY2020 due to COVID-19





Forecast announced on May 12, 2022 has not been changed.

(Millions of Yen)

| | FY2021 | FY2022 (Forecast) | Change | % |
|-----------------------------------|---------|-----------------------------|---------|-------|
| Net Sales | 431,943 | 426,000 | (5,943) | (1.4) |
| Operating Income | 20,167 | 25,000 | +4,833 | +24.0 |
| Operating Income ratio (%) | 4.7 | 5.9 | +1.2 | |
| Ordinary Income | 15,404 | 19,500 | +4,096 | +26.6 |
| Net Income | 1,064 | 13,500 | +12,436 | _ |
| | | | | |
| Exchange Rate(USD/JPY) | 109.84 | 118.00 | +8.16 | _ |
| | | 5 | | |

Breakdown of Net Sales

Education

Business in Japan



| Three months ended June | (Millio | ns of Yen) | | | |
|-------------------------------|---------|------------|--------|--------|----------|
| | FY2021 | FY2022 | Change | % | Ratio(%) |
| Senior High School | 3,344 | 2,846 | (498) | (14.9) | 5.5 |
| Junior High School | 7,680 | 6,788 | (892) | (11.6) | 13.2 |
| Elementary School | 16,244 | 15,650 | (594) | (3.7) | 30.3 |
| School & Teacher Support | 9,989 | 11,429 | +1,439 | +14.4 | 22.1 |
| Prep Schools & Classrooms | 9,218 | 9,384 | +165 | +1.8 | 18.2 |
| University & Working Adult | 3,815 | 5,284 | +1,468 | +38.5 | 10.2 |
| Other | 193 | 247 | +54 | +28.3 | 0.5 |
| Total | 50,487 | 51,630 | +1,143 | +2.3 | 100.0 |

Note: We revised the method of aggregation for School & Teacher Support and Other, which are included in Education Business in Japan and mentioned figures for Prep Schools & Classrooms and University & Working Adult separately from the first quarter of the current fiscal year. Along with this change, figures for corresponding period of the previous fiscal year are based on those changes.



| Three months ended June 30 | (Millions of Yen) | | | | |
|--|-------------------|--------|--------|-------|----------|
| | FY2021 | FY2022 | Change | % | Ratio(%) |
| Kodomo Challenge in Japan (Preschool) | 5,036 | 4,815 | (220) | (4.4) | 29.4 |
| Overseas Kodomo Challenge (Preschool) | 7,078 | 6,806 | (272) | (3.8) | 41.6 |
| Other * | 5,038 | 4,755 | (283) | (5.6) | 29.0 |
| Total | 17,153 | 16,377 | (776) | (4.5) | 100.0 |

* "Other" includes Kodomo Challenge peripheral businesses such as concert business and Lifestyle-related businesses such as Tamahiyo business, etc.

Kids & Family

Education Business in Japan

[Cumulative Enrollment for Shinkenzemi]

| Three months ended June 30 | | | | (Thousands) |
|----------------------------|--------|--------|--------|-------------|
| | FY2021 | FY2022 | Change | % |
| Senior High School | 370 | 301 | (68) | (18.6) |
| Junior High School | 1,167 | 993 | (174) | (14.9) |
| Elementary School | 3,947 | 3,720 | (226) | (5.7) |
| Total | 5,486 | 5,016 | (469) | (8.6) |

[Cumulative Enrollment for Kodomo Challenge (Preschool)]

| | <u> </u> | - | | (Thousands) |
|---------------------------------------|----------|--------|--------|-------------|
| | FY2021 | FY2022 | Change | % |
| Kodomo Challenge in Japan (Preschool) | 2,263 | 2,057 | (205) | (9.1) |
| Overseas Kodomo Challenge (Preschool) | 3,602 | 3,158 | (443) | (12.3) |
| Total | 5,865 | 5,216 | (649) | (11.1) |

•Note¹: Cumulative enrollment represents the cumulative total No. of people who receive materials monthly (from April to June).

•Note²: Overseas Kodomo Challenge represents total No. of cumulative enrollment in China and Taiwan .

Cumulative enrollment for China represents the cumulative total No. of people who receive materials monthly (from January to March), due to the differences of those closing dates ended December 31st.

Nursing Care
and ChildcareNo. of Nursing Homes and Elderly Houses



| | June 2021 | Mar. 2022 | June 2022 |
|-----------------|-----------|-----------|-----------|
| Aria | 26 | 27 | 27 |
| Clara | 39 | 39 | 38 |
| Granny & Granda | 153 | 154 | 157 |
| Madoka | 57 | 57 | 57 |
| Bon Sejour | 49 | 49 | 50 |
| Cocochi | 15 | 15 | 15 |
| Li-Re | 2 | 2 | 2 |
| Total | 341 | 343 | 346 |