

## August 6, 2021 Benesse Holdings, Inc.



This presentation contains forward-looking statements concerning the future plans, strategies, beliefs and performance of Benesse Holdings, Inc. and its subsidiaries. These forward-looking statements are not historical facts. They are expectations, estimates, forecasts and projections based on information currently available to the Company and are subject to a number of risks, uncertainties and assumptions. As such, actual results may differ materially from those projected.



\*Figures prior to application of Accounting Standard for Revenue Recognition

Three months ended June 30			(Mi	lions of Yen)	Revenue Recognition
	FY2020	FY2021	Change	%	*Change
Education Business in Japan	43,136	50,487	7,351	17.0	8,394
Kids & Family	16,115	17,153	1,038	6.4	1,516
Nursing Care and Childcare	29,959	31,263	1,304	4.4	745
Berlitz	8,818	6,341	(2,477)	(28.1)	(2,477)
Others	67	215	147	218.6	148
Total Net Sales	98,097	105,461	7,364	7.5	8,328
Education Business in Japan	(5,150)	(1,306)	3,844	_	4,586
Kids & Family	444	695	251	56.6	225
Nursing Care and Childcare	2,008	1,710	(298)	(14.8)	(857)
Berlitz	(1,471)	(1,273)	197	_	197
<b>Others/Reconciliations</b>	(1,085)	(847)	237	—	237
Total Operating Income	(5,254)	(1,021)	4,232	—	4,389
Ordinary Income	(7,416)	(2,658)	4,757	—	
Net Income	(5,671)	(3,032)	2,639	_	

Note<sup>1</sup> The Company has revised its classification of reportable segments from three months ended June 30,2021. Information for three months ended June 30, 2020 has been presented based on the new classification after this change.

Note<sup>2</sup> "Accounting Standards for Revenue Recognitions" have adopted since the beginning of the first quarter of the current consolidated fiscal year. Figures for the first quarter of the fiscal year ending June, 2021 are stated after the application of the new accounting standards, and the ratio of net sales changes from the same period of the previous fiscal year is indicated.

## **Analysis of Net Sales/Operating Income (YoY)**



#### (Billions of Yen)

Figures prior to application of Accounting Standard for Revenue Recognition

		Shinkenzemi : impact of accounting standard change for revenue recognition.	(1.0)	C
Education Business	in longe	Optional course / impact of the price revision, etc.	0.5	Ľ
Education Business	in Japan	School & Teacher Support business : recovery from the impact of COVID-19, etc.	3.6	3
		Cram schools / Classroom business : recovery from the impact of COVID-19, etc.	4.3	4
		Japan : impact of the price revision / decrease in cumulative enrollment, etc.	0.0	C
	Kodomo Challenge	Overseas : impact of halt of shipment for study materials in the same period of the previous year due to COVID-19 in China.	1.3	1
Kids & Family		Forex rate impact.	0.2	(
	Lifeetule	Impact of accounting standard change for revenue recognition.	(0.4)	
	Lifestyle	Tamahiyo business, etc.	(0.1)	(0
Nursing Core and Ch	ildooro	Increase in nursing home residents.	0.7	
Nursing Care and Childcare		Impact of accounting standard change for revenue recognition.	0.5	Ľ
		Language education business : decrease in No. of lessons due to COVID-19, etc.	(1.0)	(1
Berlitz		Overseas study support business : decrease in No. of students to the United States, etc.	(1.4)	(*

		Shinkenzemi : impact of accounting standard change for revenue recognition.	(0.7)	0.
Education Business in Japan		Due to higher sales, etc.	0.6	0.0
	-	Due to higher sales in the School & Teacher Support business; Cram schools and Classroom business, etc.	3.9	3.9
	Kodomo	Japan : due to higher sales / increase in marketing costs, etc.	0.0	0.0
Kids & Family	Challenge	Overseas : due to higher sales, etc.	0.4	0.4
	Lifestyle	Due to lower sales, etc.	(0.2)	(0.
	-	Impact of accounting standard change for revenue recognition.	0.5	
Nursing Care and	Childcare	Due to higher labor costs as increase in the No. of nursing homes / increase in marketing costs and repairs expense, etc.	(0.8)	(0.
Berlitz		Due to lower sales / lower cost, etc.	0.1	0.

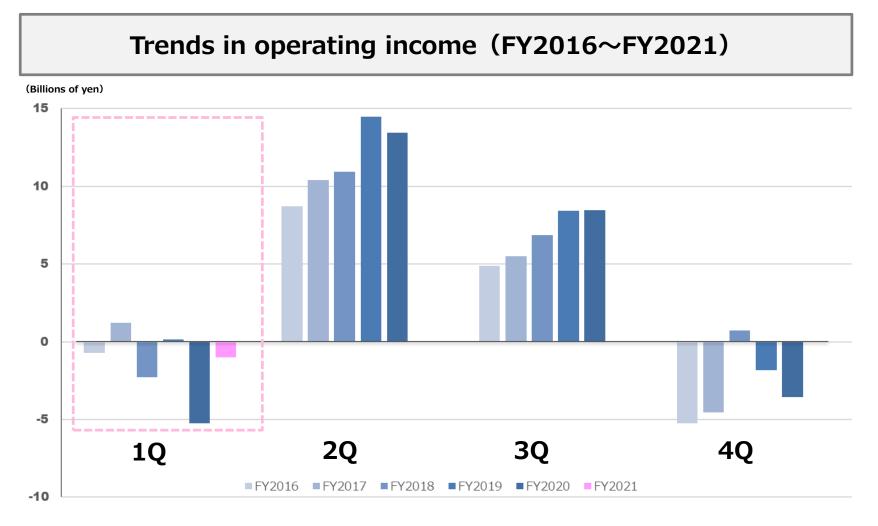
The Company revised its classification of Shinkenzemi Junior high school and Other in Education Business in Japan since the beginning of the first quarter of the current consolidated fiscal year.

#### **Seasonal factors for operating income**



• Structurally, 1Q profits tend to be low due to increased production costs for educational materials and other factors, while profits accumulate from 2Q onward.

\*Operating loss expanded in 1Q results for FY2020 due to COVID-19



# **FY2021 Forecast**



Forecast announced on	(Millie	ons of Yen)		
	FY2020	<b>FY2021</b> (Forecast)	Change	%
Net Sales	427,531	441,000	13,469	3.2
<b>Operating Income</b>	13,089	17,500	4,411	33.7
<b>Operating Income ratio</b> (%)	3.1	4.0	0.9	
Ordinary Income	9,260	12,000	2,740	29.6
Net Income	3,122	5,000	1,878	60.1
Exchange Rate(USD/JPY)	106.67	108.00	1.33	_



Three months ended June 30				(M	illions of Yen)
	FY2020	FY2021	Change	%	Ratio(%)
Senior High School	3,797	3,344	(452)	(11.9)	6.6
Junior High School	7,897	7,680	(216)	(2.7)	15.2
<b>Elementary School</b>	16,132	16,244	112	0.7	32.2
School & Teacher Support	8,518	12,123	3,604	42.3	24.0
Other	6,790	11,094	4,304	63.4	22.0
Total	43,136	50,487	7,351	17.0	100.0

The Company revised its classification of Shinkenzemi Junior high school and Other in Education Business in Japan since the beginning of the first quarter of the current consolidated fiscal year.



Three months ended June 30 (Millions of Yen)					
	FY2020	FY2021	Change	%	Ratio(%)
Kodomo Challenge in Japan (Preschool)	4,793	5,036	242	5.1	29.4
Overseas Kodomo Challenge (Preschool)	5,789	7,078	1,288	22.3	41.3
Other	5,531	5,038	(493)	(8.9)	29.3
Total	16,115	17,153	1,038	6.4	100.0

**Kids & Family** 



#### [Cumulative Enrollment for Shinkenzemi]

Three months ended June 30				(Thousands)
	FY2020	FY2021	Change	%
Senior High School	417	370	(47)	(11.3)
Junior High School	1,199	1,167	(31)	(2.7)
Elementary School	3,879	3,947	68	1.8
Total	5,496	5,486	(10)	(0.2)

[Cumulative Enrollment for Kodomo Challenge (Preschool)]				(Thousands)
	FY2020	FY2021	Change	%
Kodomo Challenge in Japan (Preschool)	2,343	2,263	(80)	(3.4)
Overseas Kodomo Challenge (Preschool)	3,628	3,602	(26)	(0.7)
Total	5,972	5,865	(106)	(1.8)

•Note<sup>1</sup>: Cumulative enrollment represents the cumulative total No. of people who receive materials monthly (from April to June).

•Note<sup>2</sup>: Cumulative Enrollment for Overseas Kodomo Challenge is the total No. of cumulative enrollment for Kodomo Challenge in China, Taiwan and Indonesia. Cumulative enrollment for China and Indonesia represents the cumulative total No. of people who receive materials monthly (from January to March), due to the differences of those closing dates ended December 31<sup>st</sup>.



	June 2020	March 2021	June 2021
Aria	24	25	26
Clara	40	39	39
Granny & Granda	146	152	153
Madoka	57	57	57
Bon Sejour	47	49	49
Cocochi	14	15	15
Li-Re	2	2	2
Total	330	339	341



Three months ended March 31		(Thous	ousands of Lessons)		
	2020	2021	%		
Americas	244	264	8.3		
Europe	484	387	(20.1)		
Asia	339	241	(29.0)		
Total	1,068	892	(16.4)		

Six months ended June 30 (Preliminary figures)		(Thousa	(Thousands of Lessons)	
	2020	2021	%	
Americas	479	569	18.6	
Europe	743	789	6.2	
Asia	526	501	(4.7)	
Total	1,749	1,860	6.3	